



ANNUAL REPORT

2024-2025



LOCAL
KNOWLEDGE

REGIONAL
SOLUTIONS

STATEWIDE
IMPACT

Our Mission

Leveraging partnerships to build a strong economy and improve the lives of all Floridians



President's Message



Florida's Regional Planning Councils continue to play a vital role in supporting communities as they plan for growth, recover from disasters, strengthen resilience, and respond to evolving challenges. Through collaboration, innovation, and regional leadership, FRCA remains well positioned to support this important work and to help shape a strong future for Florida.

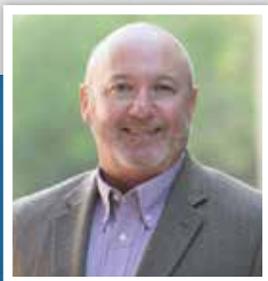
By fostering partnerships and encouraging cooperation across regions and sectors, FRCA helps ensure that Regional Planning Councils are equipped to address shared challenges and respond to emerging opportunities. These relationships reinforce the value of regional approaches and highlight the importance of coordination among counties, cities, and the state in every part of Florida.

It has been a privilege to serve as President of FRCA's Policy Board and to work alongside dedicated leaders from across the state. Our Regional Planning Councils bring deep local knowledge, technical expertise, and a strong commitment to public service. Their work reflects a shared dedication to collaboration and problem-solving in support of Florida's communities.

This Annual Report highlights some of the accomplishments of Florida's Regional Planning Councils over the past year. I invite you to explore the stories and accomplishments that demonstrate the impact of regional planning and the strength of working together.

Mayor Jeff Hmara

Royal Palm Beach, Treasurer Coast RPC



1st VICE PRESIDENT

Mr. Darryl Register

Gubernatorial Appointee,
Northeast Florida RC



2nd VICE PRESIDENT

Commissioner Jack Mariano

Pasco County, Tampa Bay RPC



PAST PRESIDENT

Commissioner Tray Hawkins

Washington County, Emerald Coast RC

Message from the Executive Director



This past year marked an important period of growth and momentum for the Florida Regional Councils Association. Together, we focused on strengthening FRCA's role as a collaborative, forward-looking organization that supports Regional Planning Councils as they deliver critical services to communities across Florida.

We made important progress in positioning the Association for the future, including advancing key governance milestones and securing IRS approval of FRCA's 501(c)(4) designation. This achievement enhances our ability to engage in policy and advocacy efforts on behalf of Florida's Regional Planning Councils.

FRCA also played an active role beyond our internal work. We supported U.S. Economic Development Administration Disaster Recovery Workshops and represented Regional Planning Councils at statewide conferences, strengthening relationships, and reinforcing the value of collaboration across jurisdictions and sectors.

At the heart of this work is partnership. By working together, we ensure that Florida's Regional Planning Councils remain well-positioned to serve their communities. I am deeply appreciative of the dedication of our RPCs and their leadership, and of our Policy Board and the continued support of our friends and advocates who champion the importance of regional collaboration.

I look forward to the year ahead as we build on this strong foundation, guided by shared purpose, collaboration, and commitment to Florida's communities.

Kristin Dozier

Executive Director . Florida Regional Councils Association



FRCA Policy Board

2024 – 2025 Policy Board

Apalachee Regional Planning Council

Commissioner Rick Minor, *Leon County*
Commissioner Jack Porter, *City of Tallahassee*
Lisa Miller, *Gubernatorial Appointee*

Central Florida Regional Planning Council

Mayor Nathaniel Birdsong, *City of Winter Haven*
Council Member Keith Keen, *City of Arcadia*

East Central Florida Regional Planning Council

Commissioner Sean Parks, *Lake County*
Commissioner Julian Green, *City of Wildwood*
Josh Lesman, *Gubernatorial Appointee*

Emerald Coast Regional Council

Council Member April Sutton, *City of Mary Esther*
J.D. Smith, *Gubernatorial Appointee*
Kurvin Qualls, *Gubernatorial Appointee*

North Central Florida Regional Planning Council

Commissioner Charles Chestnut IV, *Alachua County*
Commissioner Thomas Demps, *Taylor County*
Vice Mayor Janice Mortimer, *Stark City*
Lorene Thomas, *Gubernatorial Appointee*

Northeast Florida Regional Council

Commissioner James Renninger, *Clay County*
Mayor Sean Lynch, *Town of Baldwin*
Darryl Register, *Gubernatorial Appointee, 1st Vice President*

South Florida Regional Planning Council

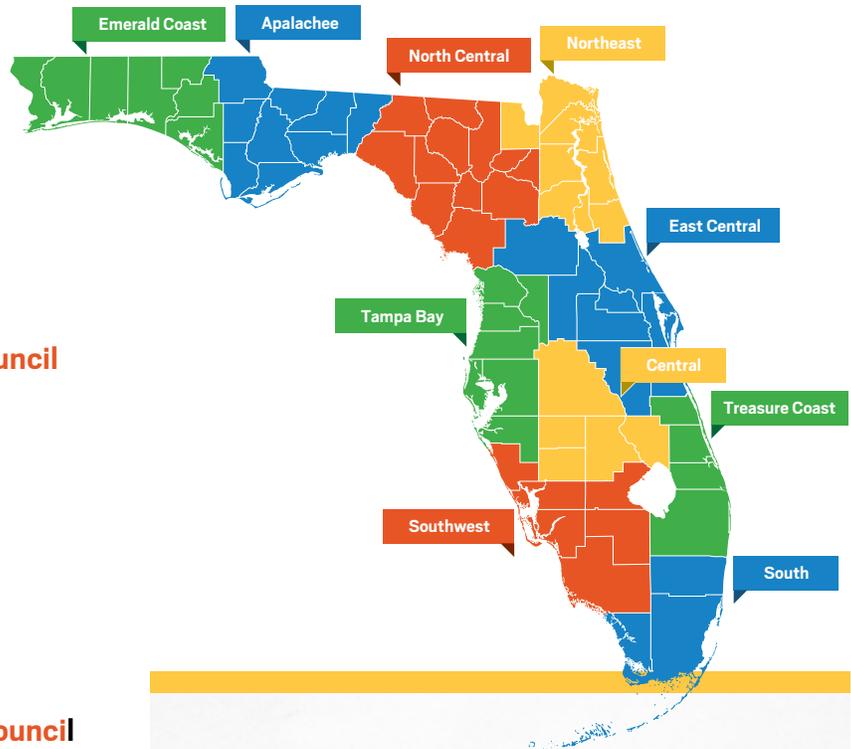
Commissioner Michael Udine, *Broward County*
Council Member Frank Caplan, *Village of Key Biscayne*

Tampa Bay Regional Planning Council

Commissioner Jack Mariano, *Pasco County, 2nd Vice President*
Commissioner Brandi Gabbard, *City of St. Petersburg*
Barbara Sheen Todd, *Gubernatorial Appointee*

Treasure Coast Regional Planning Council

Commissioner Larry Leet, *St. Lucie County*
Mayor Jeff Hmara, *Royal Palm Beach, President*
Reece Parrish, *Gubernatorial Appointee*
Michael Davis, *Gubernatorial Appointee*



RPC Executive Directors Advisory Committee

Chair, Thomas Lanahan,
Executive Director, Treasure Coast RPC

Vice Chair, Tara McCue,
Executive Director, East Central Florida RPC

Treasurer, Jennifer Codo-Salisbury,
Executive Director, Central Florida RPC

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By the Numbers



\$12.8M

Grant Funding Awarded to Councils and Communities



54

Grants Awarded to Councils and Communities



25

Economic Analyses Completed (REMI)



27

Economic Development Administration Grant Applications



730

Hazardous Materials Inspections of Small Quantity Generators (SQG)



1,601

First Responders Trained with LEPC/HMEP Funding



5

Metropolitan / Transportation Planning Organizations Staffed



774,171

Transportation Disadvantaged Trips Planned

The Florida Regional Councils Association (FRCA) unites Florida's Regional Planning Councils (RPCs) to foster collaboration, innovation, and impactful solutions.

RPCs serve as consensus builders and problem solvers. They are regional conveners, helping to resolve complex, multi-jurisdictional issues while delivering programs and services.

Together, FRCA and the RPCs are shaping a future where local knowledge drives regional solutions and creates statewide impact.

Regional Councils

<i>Bringing local governments together to solve problems at the regional level and help communities grow.</i>	Date Established	2025 Regional Population ¹	Governing Board Size	Staff Size (FTE) ²	Square Miles ³	Budget in Millions
Apalachee Calhoun, Franklin, Gadsden, Gulf, Jackson, Jefferson, Leon, Liberty, Wakulla	Aug. 23, 1977	506,133	25	22	6,757	\$5.05 million
Central Florida DeSoto, Hardee, Highlands, Okeechobee, Polk	July 1, 1974	1,057,175	18	21	5,287	\$5.6 million
East Central Florida Brevard, Lake, Marion, Orange, Osceola, Seminole, Sumter, Volusia	Feb. 22, 1962	4,830,638	35	18	9,244	\$5.1 million
Emerald Coast Bay, Escambia, Holmes, Okaloosa, Santa Rosa, Walton, Washington	Oct. 1, 1964	1,112,781	28	25	6,509	\$12.5 million
North Central Florida Alachua, Bradford, Columbia, Dixie, Gilchrist, Hamilton, Lafayette, Levy, Madison, Suwannee, Taylor, Union	May 7, 1969	609,465	47	6	8,660	\$1.3 million
Northeast Florida Baker, Clay, Duval, Flagler, Nassau, Putnam, St. Johns	Feb. 14, 1977	2,019,491	35	17	5,097	\$3.2 million
South Florida Broward, Miami-Dade, Monroe	July 1, 1974	4,893,169	14	12	7,492	\$3.5 million
Southwest Florida Charlotte, Collier, Glades, Hendry, Lee, Sarasota	Nov. 8, 1973	2,023,747	19	2	7,278	\$831,074
Tampa Bay Citrus, Hernando, Hillborough, Manatee, Pasco, Pinellas	Feb. 16, 1962	4,037,133	44	14	4,998	\$3.8 million
Treasure Coast Indian River, Martin, Palm Beach, St. Lucie	Aug. 19, 1976	2,289,529	28	10	4,441	\$2.7 million



¹ Source: Bureau of Economic and Business Research: 2025 Population Estimates

² FTE means Full-Time Equivalent

³ Total land and water area

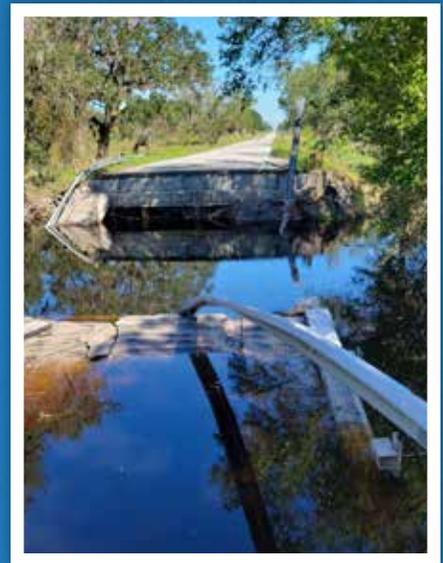
Emergency Preparedness

Training First Responders for Real-World Emergencies

Florida's **Regional Planning Councils** play a critical role in preparing first responders for complex emergencies. Through contracts with the **Florida Division of Emergency Management**, the state's ten Regional Planning Councils manage the **Local Emergency Planning Committees (LEPCs)**, coordinating first responder training, reporting of hazardous materials and toxic chemicals, and maintaining the hazardous materials response plan for their region.

The **North Central Florida Regional Planning Council's LEPC** conducted a full-scale exercise at a **Live Oak** rail spur simulating a train and vehicle collision involving ethanol and potassium hydroxide. The drill brought together representatives from 26 agencies and companies, including firefighters, law enforcement, emergency managers, health agencies, and industry partners, to test regional coordination, communication, and response capabilities.

The **Southwest Florida Regional Planning Council's LEPC** also supported first responder readiness by providing financial assistance for training, including support for the **Sarasota County Fire Department HazMat Team**, which earned second place at the **2025 Hazardous Materials Symposium competition**.



Planning for Resilience Before Disaster Strikes

By promoting regional coordination and data-driven decision-making, Regional Planning Councils help communities reduce risk and recover faster when disasters occur.

The **Tampa Bay Regional Planning Council** supports cities and counties through coastal planning, flood assessments, and resiliency mapping that identify areas vulnerable to flooding, storm surge, and extreme rainfall. In 2025, the Council presented final **vulnerability assessments** for **Citrus County** and the **City of Inverness**, identifying critical assets exposed to inland and coastal flooding under current and future conditions and recommending priority areas for adaptation planning.

The **Central Florida Regional Planning Council** partnered with **Hardee County** to update the county's **Local Mitigation Strategy (LMS)**, a core component of resilience planning. The updated strategy reduces potential impacts from natural hazards, protects life and property, and ensures **FEMA** compliance while providing a clear framework for implementing mitigation projects.

Quality of Life through Regional Collaboration

Tampa Bay Regional Planning Council

advances quality of life by uniting local governments to address shared environmental and public health challenges. Through leadership of **Clean Air Tampa Bay**, the Council coordinates data, aligns local strategies, and secures federal planning resources to reduce pollution and improve regional resilience. This work includes leading a four-year, \$1 million **EPA Climate Pollution Reduction Grant** that will help the Tampa Bay region protect natural resources, improve air quality, and plan for a healthier future.

Treasure Coast Regional Planning Council

enhances community livability by guiding thoughtful redevelopment in partnership with **Martin County** and its **Community Redevelopment Agency**. Building on prior form-based code work, the Council updated architectural design standards across six CRA areas through extensive stakeholder engagement. The revisions clarify standards for commercial buildings, add district-specific design styles, and simplify guidance, supporting walkable streets, cohesive development, and long-term economic vitality.



Quality of Life

Preserving Natural Connections Across Florida

Central Florida Regional Planning Council supports quality of life and environmental stewardship by advancing planning efforts connected to the **Florida Wildlife Corridor**. Working with local governments and conservation partners, the Council integrates wildlife connectivity and conservation priorities into regional and local planning. Through mapping, data analysis, and coordination, this work balances growth with conservation, protects critical habitat and water resources, and preserves natural landscapes that support recreation and resilience.



Resiliency

Protecting Critical Infrastructure and Evacuation Routes

The [Apalachee Regional Planning Council](#), working with [WSP](#), [Franklin's Promise Coalition](#), [North Florida Construction, Inc.](#), and local contractors, advanced the [Franklin-98 Living Shoreline](#) to protect coastal evacuation routes. This innovative living shoreline project was designed to withstand at least Category 3 wave energy and to reduce erosion, absorb storm surge, and limit storm damage to critical transportation corridors. This project is already showing promising signs of early success, withstanding Hurricane Helene and trapping more sediment than anticipated.

Strengthening Military and Community Readiness

Six of [Florida's Regional Planning Councils](#) lead [Military Installation Readiness Reviews \(MIRRs\)](#) in partnership with the [U.S. Department of Defense](#). These reviews examine conditions outside the fence line, including land use, infrastructure, utilities, and environmental factors. By convening military leaders, local governments, planners, and engineers, MIRRs identify vulnerabilities and prioritize projects that strengthen military readiness and community resilience.

The [East Central Florida Regional Planning Council](#) completed a comprehensive MIRR for installations in [Brevard](#) and [Orange Counties](#), evaluating external risks to mission assurance at [Cape Canaveral Space Force Station](#), [Patrick Space Force Base](#) and [Naval Support Activity Orlando](#). The review is informing targeted investments and policy updates that enhance operational readiness and regional disaster resilience.

The [Northeast Florida Regional Council](#) is conducting a region-wide MIRR in partnership with [Jacobs Solutions Inc.](#), including installation tours and stakeholder workshops at [Marine Corps Support Facility Blount Island](#), [Naval Station Mayport](#), [Camp Blanding Joint Training Center](#), and [Naval Air Station Jacksonville](#). The effort is identifying vulnerabilities and developing a prioritized list of resilience projects.

The [Emerald Coast Regional Council](#) completed the [Emerald Coast MIRR](#) in December 2024. Spanning five counties and six installations, the review identified more than 50 resilience strategies now being advanced through the Emerald Coast Area Resilience Collaborative.



From Response to Recovery: Coordinated Federal Support

Following Hurricanes Milton and Helene in 2024, all impacted Regional Planning Councils convened [Federal Interagency Resource Exchange \(FIRE\)](#) meetings to support coordinated disaster economic recovery. Florida's Regional Planning Councils are designated [Economic Development Districts](#) by the [U.S. Economic Development Administration](#), positioning them to convene federal, state, and local partners, align recovery resources, and accelerate long-term economic recovery planning under the [National Disaster Recovery Framework](#).

The [North Central Florida Regional Planning Council](#) co-hosted a regional FIRE listening session at [Big Bend Technical College](#) that brought together federal and state agencies and local governments to discuss hurricane impacts and recovery needs. The session provided a forum for communities to share on-the-ground conditions, identify priorities, and strengthen coordination to support long-term economic recovery, an approach mirrored by Regional Planning Councils across the state following the 2024 hurricanes.

Shaping Place through Public Collaboration

The **Treasure Coast Regional Planning Council** partnered with the **City of Fort Pierce**, the **Fort Pierce Utility Authority**, and the **Fort Pierce Redevelopment Agency** to lead a robust planning process for the Western Peninsula. Through workshops, design charrettes, and market analysis, the **Treasure Coast Regional Planning Council** convened residents, officials, and professionals to translate long-standing community conversations into a shared vision for redevelopment.



Regional Convening

Building Local Vision Through Regional Leadership

The **Northeast Florida Regional Council** launched its **Community Visioning Program** to convene local governments, residents, and stakeholders around shared goals, especially in smaller communities with limited planning resources. This program kicked off in September 2025, with participation from the **City of Bunnell** and the **City of Palm Coast**. By connecting communities with regional expertise, the Community Visioning Program builds consensus, resilience, and momentum for long-term success and economic growth.

Planning for Growth Across County Lines

The **East Central Florida Regional Planning Council**, in partnership with **Lake, Orange, Osceola, and Polk Counties** and the **Central Florida Regional Planning Council**, led the **Four Corners Future Growth and Collaborative Strategic Planning** project to address growth pressures in one of Florida's fastest-growing regions. Funded by **Florida Commerce**, the initiative examined governance, transportation, infrastructure, and protection of the Green Swamp. Through technical analysis and public outreach, the project recommended a unified **Four Corners Community Development Plan** and a cross-jurisdictional overlay district to align land use, improve service delivery, and support a cohesive, resilient economic future.

Advancing Regional Solutions for Water Quality

The **North Central Florida Regional Planning Council** formed and staffed the **Middle and Lower Suwannee and Withlacoochee River Task Force**, convening county commissioners, state and federal agencies, advocacy organizations, and citizens to confront complex water quality challenges. By fostering collaboration, amplifying regional voices, and sustaining dialogue across boundaries, the **North Central Florida Regional Planning Council** turned concern into coordinated action and strengthened regional stewardship.



Economic Development

Turning Local Vision into Economic Opportunity

By working hand-in-hand with local governments, state agencies, businesses, and regional partners, Florida's Regional Planning Councils turn data, collaboration, and local insight into real-world economic results.

The **Apalachee Regional Planning Council** convened partners to develop a countywide economic development plan for **Gadsden County**. The plan created a shared roadmap for workforce development, business support, and downtown revitalization, and has already produced results, including the reinstatement of recurring funding for local Main Street organizations.



The **East Central Florida Regional Planning Council** partnered with the **City of Titusville** to deliver an economic development strategy focused on diversification and resilience. The plan leverages **Titusville's** historic and aerospace assets to position the city as a comprehensive economic hub with high-quality jobs and improved quality of life.



The **Central Florida Regional Planning Council** worked with the **City of Lake Wales** to develop a forward-looking Economic Development Strategy grounded in data analysis and community input, strengthening existing businesses while positioning the city for long-term, sustainable growth.

Powering Business Growth Through Economic Insight

Regional Planning Councils support business growth by delivering clear, data-driven analysis of key industries and regional investments.

The **Northeast Florida Regional Council**, with support from the **Florida Department of Commerce**, led a regional **Shrimping Industry Market Study** examining ways to strengthen small businesses, support the regional food economy, and sustain an iconic coastal industry across four counties.

The **South Florida Regional Planning Council** partnered with **Florida Atlantic University's Office of the Ocean Economy** to quantify the scale and future potential of Florida's ocean industries. In 2023, the ocean economy supported 908,800 jobs, contributed \$96 billion to Florida's Gross State Product, and generated \$23 billion in tax revenues, with forecasts projecting 115,000 new jobs by 2026 in tourism and transportation-related sectors.



Planning for Rural Mobility and Resilient Infrastructure

Apalachee Regional Planning Council works with five rural North Florida counties—**Calhoun, Franklin, Gulf, Jackson, and Liberty**—and the **Florida Department of Transportation** to guide long-term transportation investment through its **Regional Rural Transportation Plan**. This 20-year roadmap addresses aging infrastructure, safety challenges, and limited mobility while preparing the region for emerging technologies. Developed with local governments, technical advisory committees, and residents, the plan prioritizes roadway improvements, safer intersections, bicycle and pedestrian facilities, and future transit options to strengthen rural connectivity and resilience.



Creating Safer Streets Through Local Partnerships

Treasure Coast Regional Planning Council works with cities and counties to design transportation systems that prioritize safety, accessibility, and community character. In the **City of Greenacres**, the Council led development of a **Safe Streets for All Action Plan** to address high crash rates on busy regional roadways. Through extensive stakeholder engagement, data analysis, and fieldwork, the plan outlines roadway typologies, bicycle networks, and quick-build safety improvements that help communities implement people-focused infrastructure solutions.

Transportation

Building a Smarter, Safer Transportation Network

Emerald Coast Regional Council is advancing one of Florida's most sophisticated transportation initiatives through its innovative **7-Layer Cake approach** to intelligent transportation systems. In partnership with local governments, **Florida Department of Transportation**, and regional stakeholders, the Council is coordinating fiber infrastructure, traffic management technologies, and safety strategies. Anchored by the new **Regional Transportation Management Center**, the effort supports real-time monitoring, data analytics, and coordinated incident response—advancing **Vision Zero** goals and building a connected, future-ready transportation system.



Advancing Active Transportation and Economic Benefits

South Florida Regional Planning Council partners with local governments, the **Florida Department of Transportation**, and the **Miami-Dade Transportation Planning Organization** to advance pedestrian and bicycle infrastructure in



a complex urban environment. Through data-driven research, the Council demonstrates how targeted investments in bike lanes, trails, and safe connections to transit improve safety, public health, and economic outcomes. Findings show that even modest increases in bicycle commuting can yield billions in long-term benefits while reducing fatalities.

Awards



ARPC NADO Award



FPZA Award



TCRPC Wheel of Achievement

National Association of Development Organizations Awards

Apalachee Regional Planning Council

- 2025 Aliceann Wohlbruck Impact Award (NADO): Gadsden County Economic Development Plan
- 2025 NADO Excellence in Regional Transportation Award: Regional Rural Transportation Plan

East Central Florida Regional Planning Council

- 2025 Aliceann Wohlbruck NADO Impact Award: East Central Florida Regional CRS Cohort (Resilience Collaborative)
- 2025 Aliceann Wohlbruck NADO Impact Award: The Palm Bay Compound Strategic Plan

Northeast Florida Regional Council

- 2025 NADO Impact Award: City of Palatka Vision Plan

Florida Planning & Zoning Association

Treasure Coast Regional Planning Council

- 2025 Outstanding Study/Plan Award: Wellington Green & SR-7 Study

Bike/Walk Central Florida & the Florida Bicycle Association

Treasure Coast Regional Planning Council

- 2025 Wheel of Achievement Award: Greenacres Safety Action Plan

State Agencies and Entities

- Florida Department of Agriculture and Consumer Services
- Florida Commerce
- Florida Department of Environmental Protection
- Florida Department of Health
- Florida Department of Transportation
- Florida Division of Emergency Management
- Florida Fish and Wildlife Conservation Commission
- Florida House of Representatives
- Florida Senate
- Office of Economic and Demographic Research
- The Office of Governor
- Career Source Florida

Water Management Districts

- Northwest Florida Water Management District
- South Florida Water Management District
- Southwest Florida Water Management District
- St. Johns River Water Management District
- Suwanee River Water Management District

State and Regional Initiatives

- Cooperative Conservation Blueprint
- Developing Florida's 5-Year Strategic Plan
- Florida Chamber Foundation's Six Pillars
- Florida Defense Alliance
- Florida Heartland Economic Region of Opportunity
- Florida Transportation Plan
- North Florida Economic Development Partnership
- Opportunity Florida
- Peninsular Florida Landscape Conservation Cooperative
- Rural Economic Development Initiative
- Statewide Regional Evacuation Study
- State Emergency Response Commission

National Partners and Organizations

- National Association of Counties
- National Association of Development Organizations
- National Association of Regional Councils
- National League of Cities
- SouthEast Regional Directors Institute
- US Conference of Mayors

State Partners and Organizations

- 1000 Friends of Florida
- American Planning Association, Florida Chapter
- Association of Florida Community Developers
- Audubon of Florida
- Florida Association of Counties
- Florida Chamber Foundation
- Florida Chamber of Commerce
- Florida City and County Management Association
- Florida Conflict Resolution Consortium Consensus Center
- Florida Economic Development Council
- Florida Greenways and Trails Council
- Florida Greenways and Trails Foundation
- Florida Home Builders Association
- Florida Housing Coalition
- Florida Land Council
- Florida League of Cities
- Florida Local Government Coalition
- Florida Planning and Zoning Association
- Florida Ports Council
- Florida Redevelopment Association
- Florida School Board Association
- Florida Trails Association
- Florida Wildlife Corridor Foundation
- Florida Wildlife Federation
- Floridians for Better Transportation
- Metropolitan Planning Organizations Advisory Council
- Sadowski Housing Coalition
- Safe Mobility for Life Coalition
- Sierra Club of Florida
- Small County Coalition
- The Nature Conservancy
- The Trust for Public Land

Federal Agencies

- US Department of Commerce
- US Department of Defense
- US Department of Energy
- US Department of Housing and Urban Development
- US Department of Transportation
- US Economic Development Administration
- US Environmental Protection Agency

Florida Regional Planning Council Directory



Florida Regional Councils Association

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FLRegionalCouncils.org

Apalachee Regional Planning Council

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