



# Annual Report

2023 - 2024



LOCAL  
**KNOWLEDGE**

REGIONAL  
**SOLUTIONS**

STATEWIDE  
**IMPACT**





# *Our Mission*

Leveraging partnerships to build a strong economy and improve the lives of all Floridians



# President's Message



Florida's regional planning councils continue to lead the way in supporting communities through economic recovery, disaster preparedness, and building resilience for the future. FRCA is uniquely positioned to shape Florida's future by empowering our regional councils to drive transformational initiatives. Together, we can build vibrant, resilient communities that reflect the values and aspirations of Floridians.

Through partnerships with organizations such as the Florida Association of Counties, Florida League of Cities, Small County Coalition, Florida Chapter of the American Planning Association, and others, FRCA has strengthened connections and advanced innovative solutions to shared challenges. These collaborations are essential to ensuring that Florida's regional planning councils remain leaders in innovation and cooperation across all 67 counties.

It has been my privilege to serve as President of FRCA and to work alongside Policy Board Members from across the state. Regional planning councils bring unparalleled local knowledge and technical expertise to address shared challenges and build opportunities for Florida's communities. This Annual Report reflects the diverse and impactful work of Florida's regional planning councils over the past year, and I invite you to explore the accomplishments within its pages.

*Tray Hawkins*

Commissioner Tray Hawkins, President  
Emerald Coast RC | FRCA



**1<sup>st</sup> VICE PRESIDENT**  
Councilman Jeff Hmara  
Treasure Coast RPC



**2<sup>nd</sup> VICE PRESIDENT**  
Mr. Darryl Register  
Northeast Florida RC



**PAST PRESIDENT**  
Mr. John Lesman  
East Central Florida RPC

# *A Message from the Association Director*

As I step into the role of Executive Director for the Florida Regional Councils Association, I do so with profound gratitude and excitement. This new chapter represents an opportunity to build upon the strong foundation laid by my predecessor, Denise Imbler, who dedicated almost a decade to advancing the mission of FRCA. We wish her all the best in her well-deserved retirement and extend our deepest thanks for her remarkable service.

My journey to this role has been shaped by a lifelong dedication to Florida's growth and prosperity. Growing up in Tallahassee, I developed an early appreciation for the diversity and potential of our great state. As a Leon County Commissioner for 12 years, and during my tenure as FRCA's Policy Board President, I worked to champion collaboration, public trust, and inclusive processes that reflect the voices of our communities. My career has been driven by a belief that thoughtful planning, engaged leadership, and innovative solutions are the keys to tackling challenges and seizing opportunities.

I look forward to connecting with each of you, learning from your experiences, and amplifying the incredible work of our councils across the state. Let us continue this vital work together, inspired by the remarkable progress we've achieved and energized by the possibilities ahead.

Sincerely,

*Kristin Dozier*

Kristin Dozier, Association Director  
Florida Regional Councils Association





2023-2024

# Policy Board

## APALACHEE REGIONAL PLANNING COUNCIL

Lisa Miller, Gubernatorial Appointee  
Honorable Rick Minor, Leon County  
Honorable Jack Porter, City of Tallahassee

## CENTRAL FLORIDA REGIONAL PLANNING COUNCIL

Honorable Nathaniel Birdsong, City of Winter Haven  
Honorable Keith Keene, City of Arcadia  
Honorable Kelly Owens, Okeechobee County

## EAST CENTRAL FLORIDA REGIONAL PLANNING COUNCIL

Honorable Julian Green, City of Wildwood  
John Lesman, Gubernatorial Appointee, Past President  
Honorable Sean Parks, Commissioner, Lake County

## EMERALD COAST REGIONAL COUNCIL

Kasey Cuchens, Gubernatorial Appointee  
Honorable Tray Hawkins, Washington County, President  
J.D. Smith, Gubernatorial Appointee

## NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL

Honorable Charles Chestnut IV, Alachua County  
Honorable Janice Mortimer, City of Starke  
Lorene Thomas, Gubernatorial Appointee

## NORTHEAST FLORIDA REGIONAL COUNCIL

Honorable David Alfin, City of Palm Coast  
Darryl Register, Gubernatorial Appointee, 2nd Vice President  
Honorable Chrisitan Whitehurst, St. Johns County

## SOUTH FLORIDA REGIONAL PLANNING COUNCIL

Mario Bailey, Gubernatorial Appointee  
Honorable Frank Caplan, Village of Key Biscayne  
Honorable Michael Udine, Broward County

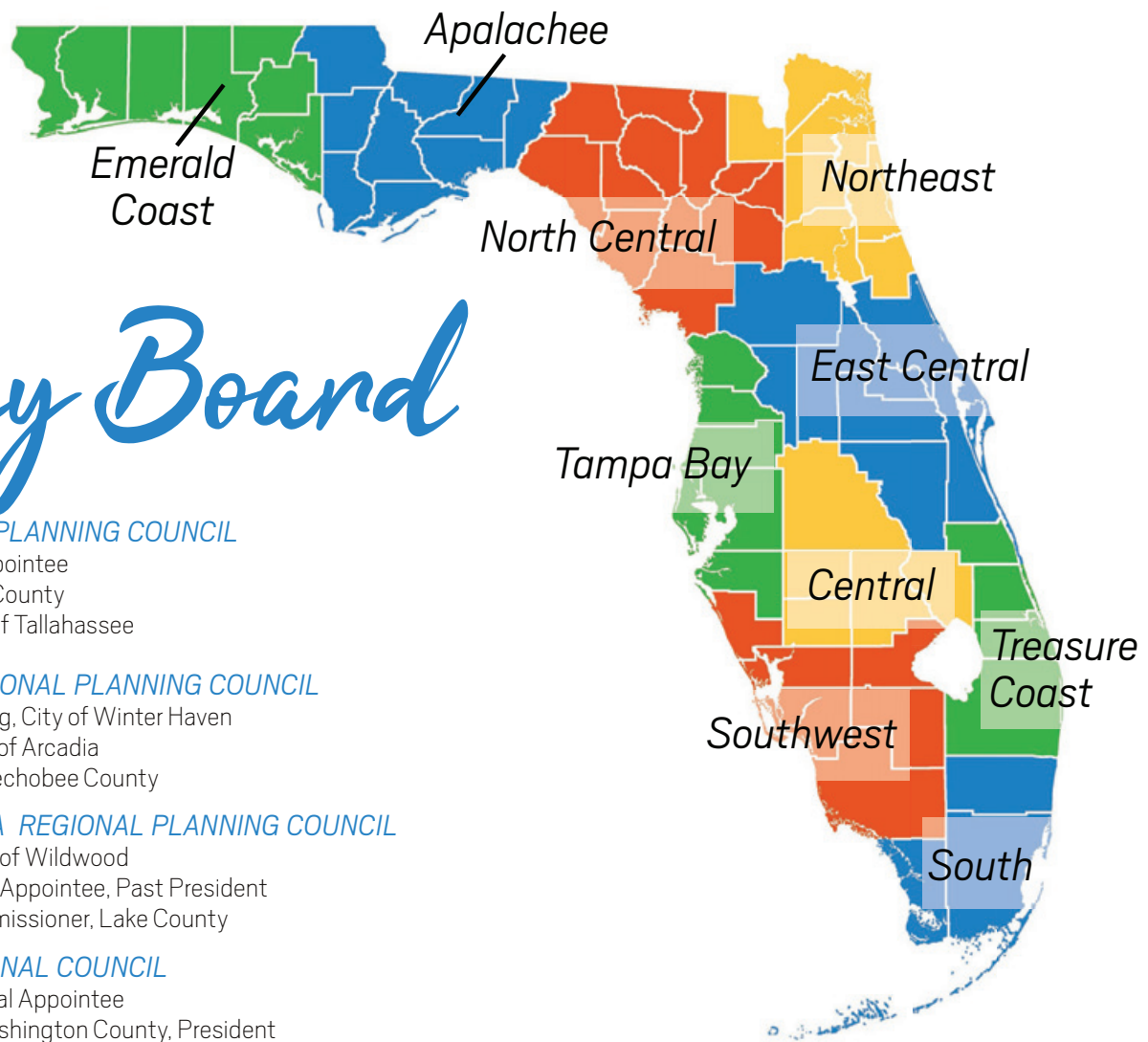
## SOUTHWEST FLORIDA REGIONAL PLANNING COUNCIL

## TAMPA BAY REGIONAL PLANNING COUNCIL

Honorable Brandi Gabbard, City of St. Petersburg  
Honorable Jack Mariano, Pasco County  
Barbara Sheen Todd, Gubernatorial Appointee

## TREASURE COAST REGIONAL PLANNING COUNCIL

Honorable Jeff Hmara, Village of Royal Palm Beach, 1st Vice President  
Reece Parrish, Gubernatorial Appointee  
Honorable Doug Smith, Martin County



## EXECUTIVE DIRECTORS ADVISORY COMMITTEE

Chair, Beth Payne, Northeast Florida RC  
Vice Chair, Tom Lanahan, Treasure Coast RPC  
Treasurer, Tara McCue, East Central Florida RPC

## STAFF

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2023-2024

# By the Numbers

▶ 5

METROPOLITAN/  
TRANSPORTATION PLANNING  
ORGANIZATIONS STAFFED

▶ 37

ECONOMIC ANALYSES  
COMPLETED (REMI)

▶ 110

GRANTS AWARDED TO COUNCILS  
AND COMMUNITIES

▶ 687

HAZARDOUS MATERIALS  
INSPECTIONS OF SMALL  
QUANTITY GENERATORS  
(SQG)

▶ 2,010

FIRST RESPONDERS TRAINED  
WITH LEPC/HMEP FUNDING

▶ 1,069,178

TRANSPORTATION DISADVANTAGED  
TRIPS PLANNED

The Florida Regional Councils Association (FRCA)  
unites Florida's **Regional Planning Councils (RPCs)** to

*foster collaboration,  
innovation, and impactful solutions*

RPCs serve as consensus builders and problem solvers.  
They are **regional conveners**, helping to resolve complex, multi-jurisdictional issues while

*delivering programs and services*

Together, FRCA and the RPCs are shaping a future where local  
knowledge drives regional solutions and creates

*statewide impact.*

# Regional Councils

bring local governments together to solve problems at the regional level and help communities grow.

	Date Established	2024 Regional Population <sup>1</sup>	Governing Board Size	Staff Size (FTE) <sup>2</sup>	Square Miles <sup>3</sup>	Budget (in millions)
 <b>Apalachee</b> <i>Calhoun, Franklin, Gadsden, Gulf, Jackson, Jefferson, Leon, Liberty, Wakulla</i>	Aug. 23, 1977	501,359	27	17	6,757	\$7.6
 <b>Central Florida</b> <i>DeSoto, Hardee, Highlands, Okeechobee, Polk</i>	July 1, 1974	1,033,799	18	22	5,287	\$5.4
 <b>East Central Florida</b> <i>Brevard, Lake, Marion, Orange, Osceola, Seminole, Sumter, Volusia</i>	Feb. 22, 1962	4,714,011	35	18	9,244	\$3.5
 <b>Emerald Coast</b> <i>Bay, Escambia, Holmes, Okaloosa, Santa Rosa, Walton, Washington</i>	Oct. 1, 1964	1,096,614	28	28	6,509	\$10.2
 <b>North Central Florida</b> <i>Alachua, Bradford, Columbia, Dixie, Gilchrist, Hamilton, Lafayette, Levy, Madison, Suwannee, Taylor, Union</i>	May 7, 1969	604,508	45	7	8,660	\$1.5
 <b>Northeast Florida</b> <i>Baker, Clay, Duval, Flagler, Nassau, Putnam, St. Johns</i>	Feb. 14, 1977	1,975,774	35	18	5,097	\$2.7
 <b>South Florida</b> <i>Broward, Miami-Dade, Monroe</i>	July 1, 1974	4,840,876	19	13	7,492	\$3.3
 <b>Southwest Florida</b> <i>Charlotte, Collier, Glades, Hendry, Lee, Sarasota</i>	Nov. 8, 1973	1,983,297	36	3	7,278	\$1.0
 <b>Tampa Bay</b> <i>Citrus, Hernando, Hillsborough, Manatee, Pasco, Pinellas</i>	Feb. 16, 1962	3,996,780	44	12	4,998	\$3.1
 <b>Treasure Coast</b> <i>Indian River, Martin, Palm Beach, St. Lucie</i>	Aug. 19, 1976	2,267,533	28	10	4,441	\$2.6

<sup>1</sup>Source: Bureau of Economic and Business Research (2024 Estimates)

<sup>2</sup>FTE means Full-Time Equivalent.

<sup>3</sup>Total land and water area.

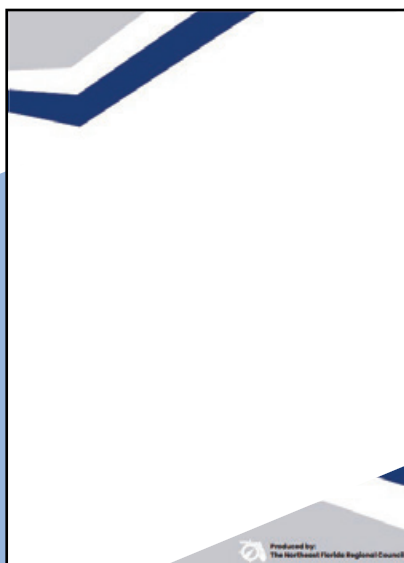


# Quality of Life

## Celebrating Five Years of Progress: Tampa Bay RPC Advances Regional Resiliency

The **Tampa Bay Regional Planning Council** (TBRPC) celebrated five years of progress at its 4th Annual Regional Resiliency Summit. Over 350 attendees gathered to discuss policies, technologies, and strategies to address climate change and sea level rise. The Summit emphasized cross-sector collaboration to support regional resilience and attendees and sponsors heard success stories from member governments throughout the region. The event featured local and national speakers, interactive breakout sessions and spotlighted policy updates, emerging technologies, and strategies to address climate change and sea level rise. Attendees, including government officials, community leaders, and industry experts, engaged in discussions to identify practical solutions that support regional resilience.

By convening experts and decision-makers, TBRPC empowers local governments with the tools and knowledge to make informed decisions about community resilience and climate adaptation.



## Planning for Safer, More Efficient Correctional Systems

The **Northeast Florida Regional Council** (NEFRC) partnered with Jacksonville's City Council to develop a plan for modernized correctional facilities. After over 30 committee meetings, NEFRC's Final Report outlines a strategy to create a safer, more humane correctional system.

The recommendations focus on streamlining intake processes, enhancing inmate support, and upgrading facilities to improve operational efficiency and security. These upgrades aim to deliver a correctional system that meets modern standards for safety, dignity, and cost-effectiveness. The Final Report provides detailed recommendations to guide the City of Jacksonville in enhancing its correctional infrastructure, ensuring it meets contemporary standards and effectively serves the community's needs.



## Modernizing Zoning Maps

Apalachee RPC's new Zone Lookup App provides fast, user-friendly access to zoning information, promoting smarter development and planning decisions.

The **Apalachee Regional Planning Council** (ARPC) has modernized Franklin County's zoning maps, replacing outdated paper versions with an interactive, user-friendly online system. The new Zone Lookup App allows residents, developers, and planners to view and search zoning information from any device.

The app's intuitive interface highlights zoning details like building height limits, lot sizes, and permitted land uses. The modernization enables faster zoning updates and more efficient development planning. Apalachee RPC's innovative approach is now being replicated in Carrabelle, showcasing the council's commitment to improving access to planning resources.



## Addressing Challenges of Unfinished Housing Developments

The **East Central Florida Regional Planning Council** (ECFRPC) led the revitalization planning for "The Compound," a 12-square mile undeveloped pre-platted community in Palm Bay. With over 5,000 fragmented parcels and outdated zoning, redevelopment poses significant challenges. The ECFRPC developed a revitalization plan, identifying a multi-prong approach that includes infrastructure investments, public-private partnerships, and modifying land use designations to include industrial, recreation, and open space protections. Through the ECFRPC Brownfields grant, an EPA Technical Assistance project, community engagement, and strategic partnerships, the ECFRPC and the City continue to work to implement the strategic and conceptual plan to address infrastructure, land use, and environmental needs to transform The Compound into a vibrant, sustainable hub for recreation, business, and residential growth.

# Emergency Preparedness

## Supporting Hurricane Idalia Recovery

*Empowering Communities to Rebuild Stronger and Smarter*

In response to Hurricane Idalia's impact in August 2023, the **North Central Florida Regional Planning Council (NCFRPC)** played a key role in supporting recovery efforts across affected communities. The Category 3 storm caused widespread damage, prompting a coordinated effort with federal, state, and local partners.

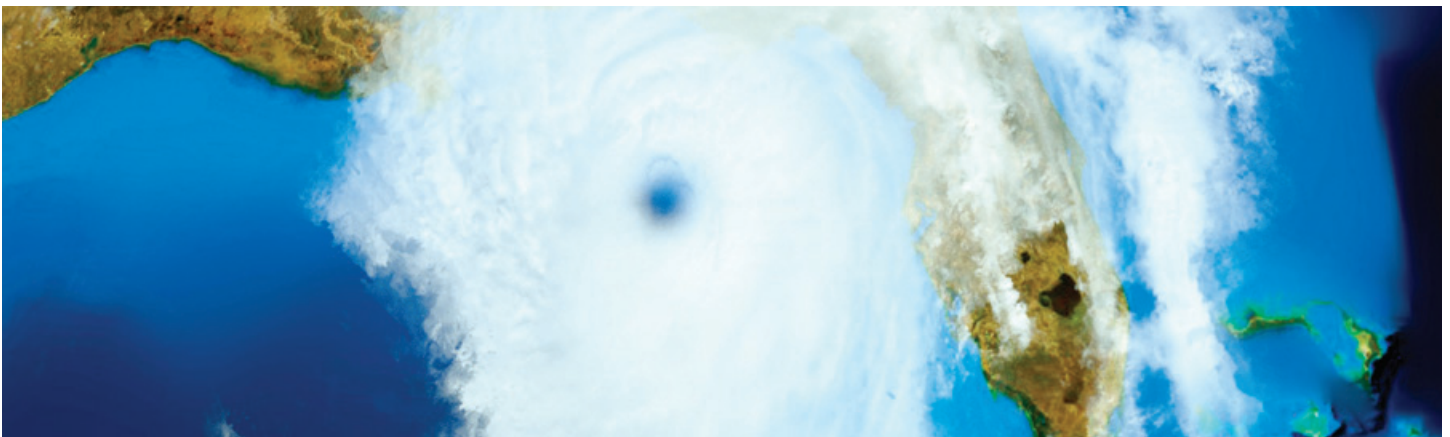
NCFRPC co-hosted a "listening session" at Big Bend Technical College in Perry with the U.S. Department of Commerce's Economic Development Administration (EDA). Local officials, community groups, and economic development organizations shared the storm's impact with federal representatives, who also outlined available recovery resources.



**NCFRPC's partnership with federal and state agencies support recovery from Hurricane Idalia, providing technical assistance and strategic guidance to local governments and economic development organizations.**

Following the session, NCFRPC and federal and state representatives visited eight of the hardest-hit counties. These one-on-one meetings with local officials helped identify unmet recovery needs and outline long-term resiliency strategies.

The initiative strengthened NCFRPC's connections with local governments and economic development groups. The Council showcased its role in supporting economic recovery through technical assistance, econometric modeling, and regional strategy development, driving long-term stability for communities impacted by Hurricane Idalia.







*When emergencies strike,  
preparation  
and  
coordination  
saves lives*

## Enhancing Medical Emergency Response

*Strengthening Regional Readiness for Complex Medical Emergencies*

The **Apalachee Regional Planning Council (ARPC)** led the Big Bend Healthcare Coalition's annual Medical Response and Surge Exercise to strengthen emergency preparedness. Coordinated with the Florida Division of Emergency Management, the exercise tested the region's ability to handle large-scale medical incidents.

Over 120 participants, including Healthcare Coalition members, responded to a simulated attack resulting in 170 patients. The exercise required real-time coordination, decontamination efforts, and resource allocation among agency representatives.

The event reinforced relationships among response partners and highlighted the need for improved fentanyl-related medical response protocols. Insights from the exercise will shape the Coalition's focus for the coming year.



# Regional Convening

## Tampa Bay RPC Launches Regional Government Liaison Program

The **Tampa Bay Regional Planning Council** (TBRPC) launched the Government Liaison Program (GLP) to strengthen connections with member and non-member governments. The initiative is a first of its kind for the TBRPC and provides local elected officials and their staff with tailored support, streamlined services without the procurement process, and access to state of the art technical assistance provided by TBRPC staff.

The TBRPC's Government Liaison Program builds partnerships creating a "hive of information" for local government policy makers and their staff.



Collaboration is *not just a goal,*  
it's a *strategy* for regional success

## Building Stronger Partnerships Through Intergovernmental Cooperation

The **Treasure Coast Regional Planning Council** (TCRPC) facilitated intergovernmental meetings in Indian River County, fostering collaboration between the county and each of its municipalities. By providing a neutral space for dialogue, TCRPC encouraged joint problem-solving on shared issues. Building partnership in a neutral and collaborative setting prepares communities for working together to solve current and future challenges.







*The South Florida and Treasure Coast Regional Planning Councils jointly host regional events to advance shared goals and promote shared solutions that benefit the entire region including an Annual Regional Conference.*

## United for Progress: South Florida and Treasure Coast RPCs Address Regional Challenges



The **South Florida and Treasure Coast Regional Planning Councils** held a joint meeting that resulted in new strategies to tackle key issues impacting the seven-county region. Co-chaired by Broward County Commissioner Steve Geller and Martin County Commissioner Doug Smith, the session brought together public officials, private sector leaders, and community members to strengthen regional collaboration and develop action-oriented solutions.

By the end of the session, participants had identified pathways to address three critical challenges: Florida's property insurance crisis, regional transportation congestion, and the health of Florida's coral reef. Key outcomes included strategies to stabilize rising insurance costs, support for ongoing transportation improvements, and renewed efforts to protect and restore the state's coral reef system.

The meeting provided a platform for in-depth discussions on Florida's property insurance crisis, which has been driving up costs for residents and businesses. Officials explored potential policy changes and market stabilization strategies to make insurance more affordable and reduce financial strain on Southeast Florida communities. The session emphasized the value of ongoing cross-council collaboration. By fostering open communication between the South Florida and Treasure Coast RPCs, the councils aim to streamline regional planning, reduce duplication of efforts, and promote shared solutions that benefit the entire region.

As Southeast Florida continues to face economic, environmental, and infrastructure challenges, the RPCs remain committed to advancing shared goals. By supporting joint initiatives, strengthening partnerships, and advocating for critical funding, the councils are driving progress on issues that affect residents, businesses, and communities across the region.

Leaders from seven member counties of the **South Florida RPC & Treasure Coast RPC** gathered to identify and develop action-oriented solutions for the critical challenges faced by the region.

# Economic Development

## FloridaCommerce Tours Region with Central Florida RPC

*Showcasing Local Projects that Drive Economic Growth and Community Development*

In April 2024, Florida Commerce Secretary Alex Kelly and Senator Erin Grall toured the Heartland Region to spotlight initiatives driving economic growth and strengthening communities. Led by the **Central Florida Regional Planning Council** (CFRPC), the two-day tour showcased pivotal sites that exemplify regional progress and the power of collaboration.

Over 35 regional partners joined the tour, highlighting local projects that fuel progress, foster partnerships, and drive economic growth across the Heartland Region.



Notable stops included the Sebring Airport and Logistics Center—a critical hub for statewide goods movement—the Avon Park Air Force Range, a vital military training site, and the Okeechobee Airport Commerce Park, which supports job growth and industrial development, and SunTrax in Polk County. These locations illustrate how targeted investments in infrastructure and industry can catalyze regional economic benefits.





## East Central Florida RPC Makes Progress in Brownfields Redevelopment

Since 2021, the **East Central Florida Regional Planning Council (ECFRPC)** has spearheaded a transformative brownfields redevelopment initiative, through the support of the EPA. The program has identified over 100 potential brownfield sites, conducted 21 Phase 1 environmental assessments, and completed nine Phase 2 site evaluations, unlocking development potential in distressed areas.

The program's expansion from its initial focus on U.S. Highway 441 and Orange Blossom Trail to an eight-county region exemplifies the council's strategic vision. Community engagement through 20+ outreach events has strengthened public support for redevelopment efforts. As a result, previously underutilized properties are now poised for new development, driving economic revitalization.

Transforming  
*distressed sites*  
into  
*thriving*  
community assets



## Southwest Florida Fresh!

*Empowering Local Producers, Strengthening Regional Economies*

The **Southwest Florida Regional Planning Council (SWFRPC)** partnered to support the branding efforts of SWFL Fresh, a brand designed to encourage residents and visitors in Southwest Florida to choose food and beverages sourced from the region's six counties—Charlotte, Collier, Glades, Hendry, Lee, and Sarasota. This initiative reflects the SWFRPC's commitment to fostering regional economic growth, supporting sustainable agriculture, and enhancing community well-being.

Central to the brand's success is its recognizable logo, which serves as a trusted symbol for consumers. By helping shoppers and diners identify local products at grocery stores, farmers' markets, and restaurants, the logo enables informed choices that directly support local farmers and food producers while promoting fresh, high-quality products. The program has established a powerful platform to increase visibility and access to locally produced foods. This collaborative approach strengthens regional connections and delivers benefits for consumers, producers, and communities alike.



# Transportation

## Slicing Into Safety: ECRC's 7-Layer Cake Initiative

*Innovative Multi-Layered Approach to Achieving Vision Zero*

The **Emerald Coast Regional Council** (ECRC) is revolutionizing transportation safety in Northwest Florida with its 7-Layer Cake initiative. This multi-layered strategy aims to achieve Vision Zero—eliminating roadway fatalities—by implementing a series of interconnected projects that strengthen the region's infrastructure.

The initiative starts with identifying high-crash areas and developing targeted safety strategies through Safe Streets 4 All. Next, the Smart Regions plan maps out essential technology upgrades, while the Data Analytics plan introduces real-time data collection for informed decision-making. The Carbon Reduction plan reduces congestion and emissions, supporting cleaner, more efficient travel. The Plan Implementation phase activates these strategies by installing smart technologies and infrastructure. Broadband and fiber expansions ensure a reliable digital backbone for these systems.

At the foundation of this initiative is the Transportation Management Center (TMC), the most advanced traffic management hub in Northwest Florida. Construction of the facility will begin in 2025 and will be supported by a separate \$10 million U.S. Department of Transportation grant to demonstrate the life safety technology while also enabling real-time traffic monitoring, data analysis, and emergency coordination. This command center will oversee all traffic operations including the critical corridors identified as a High Injury Network. By layering these seven components, ECRC's 7-Layer Cake initiative builds a cohesive system for safer, smarter, and more efficient roadways. This innovative approach earned ECRC the 2024 Excellence in Regional Transportation Award from the National Association of Development Organizations and the 2024 Achievement Award from the National Association of Regional Councils.





Safer,  
smarter,  
and  
more  
connected  
than ever before.



## Driving Economic Growth Through Trails and Ecotourism: NEFRC's Regional Strategy

*Fostering Economic Development through Regional Trail and Ecotourism Initiatives*

The **Northeast Florida Regional Council** (NEFRC) is driving growth in trails and ecotourism to support regional economic development. In 2023, NEFRC launched a Trails and Ecotourism Steering Committee to guide the effort and strengthen collaboration among its seven member counties.

NEFRC created an inventory of existing trail data, identified key gaps, and mapped out funding opportunities from state and federal programs. This groundwork led to the development of trail projects, many of which were submitted to the National Park Service's Rivers, Trails, and Conservation Assistance (RTCA) program for technical support. NEFRC also hosted RTCA staff for site visits, fostering project development and capacity-building opportunities.

Looking ahead, NEFRC will continue to support trail branding, assist with ecotourism projects, and help communities achieve Trail Town designation from the Florida Department of Environmental Protection. By encouraging strategic investment and fostering regional partnerships, NEFRC aims to make Northeast Florida a leading trails and ecotourism destination.



# Awards

## NADO Impact Awards

### Apalachee Regional Planning Council

- Emergency Planning Platform for Healthcare Facilities
- Franklin County Zoning Map Lookup App

### Central Florida Regional Planning Council

- 2024 DeSoto County Economic Development Strategy
- Lake Wales 2024 Economic Development Strategy

### East Central Florida Regional Planning Council

- Regional Risk & Vulnerability Assessment
- The East Central Florida Regional Resilience Collaborative (R2C): Risk, Vulnerability and Insurance
- Voting Power: Regional Cyber-Security Tabletop Exercise

### North Central Florida Regional Planning Council

- Annual Transit Ridership Monitoring Report

### Northeast Florida Regional Council

- Northeast Florida Regional Resiliency Action Plan
- Special Committee Report to Review JSO Primary Facilities

### South Florida Regional Planning Council

- Clean Cities and Communities
- Brownfields Revolving Loan Fund
- South Florida Military Installation Resilience Review

## American Planning Association

### Central Florida Regional Planning Council

- Florida Chapter: Award of Excellence – Lake Wales Envisioned
- Heart of Florida Chapter: "Jan Johnson Public Participation Award" Polk County Wahneta Main Street Commercial Overlay; "Plan It Award" – 2024 Lake Wales Economic Development Strategy

## National Association of Regional Councils (NARC)

**Emerald Coast Regional Council:** Achievement Awards: 7-Layer Cake Model to Achieve Vision Zero

## NADO/RPO Excellence in Regional Transportation Awards

**Emerald Coast Regional Council :** 7-Layer Cake Model to Achieve Vision Zero

## Other Recognitions

**Central Florida RPC:** LEPC's Contributions to Officers' Development (Polk County Fire Rescue)

**Emerald Coast RC:** Excellence in Community Service (Pace Area Chamber of Commerce)

**South Florida RPC:** Greatest Energy Use Impact for Compressed Natural Gas (Department of Energy, Clean Cities Program)

**Tampa Bay RPC:** Special Achievement in GIS Award for the TBRIC Project ( Presented by ESRI)





# Partners

## State Agencies and Entities

Florida Department of Agriculture and Consumer Services  
Florida Department of Commerce  
Florida Department of Environmental Protection  
Florida Department of Health  
Florida Department of Transportation  
Florida Division of Emergency Management  
Florida Fish and Wildlife Conservation Commission  
Florida House of Representatives  
Florida Senate  
Office of Economic and Demographic Research  
Office of Governor  
Workforce Florida, Inc.

## Water Management Districts

Northwest Florida Water Management District  
South Florida Water Management District  
Southwest Florida Water Management District  
Johns River Water Management District  
Suwannee River Water Management District

## State and Regional Initiatives

Cooperative Conservation Blueprint  
Developing Florida's 5-Year Strategic Plan  
Florida Chamber Foundation's Six Pillars  
Florida Defense Alliance  
Florida Heartland Economic Region of Opportunity  
Florida Transportation Plan  
North Florida Economic Development Partnership  
Opportunity Florida  
Peninsular Florida Landscape Conservation Cooperative  
Rural Economic Development Initiative  
Statewide Regional Evacuation Study  
State Emergency Response Commission for Hazardous Materials

## National Partners and Organizations

National Association of Counties  
National Association of Development Organizations  
National Association of Regional Councils  
National League of Cities  
SouthEast Regional Directors Institute  
U.S. Conference of Mayors

## State Partners and Organizations

1000 Friends of Florida  
American Planning Association, Florida Chapter  
Association of Florida Community Developers  
Audubon of Florida  
Florida Association of Counties  
Florida Chamber Foundation  
Florida Chamber of Commerce  
Florida City and County Management Association  
Florida Conflict Resolution Consortium Consensus Center  
Florida Economic Development Council  
Florida Home Builders Association  
Florida Housing Coalition  
Florida Land Council  
Florida League of Cities  
Florida Local Government Coalition  
Florida Planning and Zoning Association  
Florida Ports Council  
Florida Redevelopment Association  
Florida School Board Association  
Florida Trails Association  
Florida Wildlife Federation  
Floridians for Better Transportation  
Metropolitan Planning Organizations Advisory Council  
Sadowski Housing Coalition  
Safe Mobility for Life Coalition  
Sierra Club of Florida  
Small County Coalition  
The Nature Conservancy  
The Trust for Public Land

## Federal Agencies

U.S. Department of Commerce  
U.S. Department of Energy  
U.S. Department of Housing and Urban Development  
U.S. Department of Transportation  
U.S. Economic Development Administration  
U.S. Environmental Protection Agency



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**EAST CENTRAL FLORIDA  
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**EMERALD COAST  
REGIONAL COUNCIL**

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**NORTH CENTRAL FLORIDA  
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**NORTHEAST FLORIDA  
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**SOUTH FLORIDA  
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**TREASURE COAST  
REGIONAL PLANNING COUNCIL**

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